Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

	nment Type		[] ven			Local Governm		7:4.		Cour	•	
City Audit Date	Tow	nship		inion Da	Other ite	Village of		ntant Report Submit	ted to State:	Mo	ntcalı	<u> </u>
2/28/06				/3/06	-46 45:-		7/22/06			- 6 i-l	-4-4	
accordance	e with th	e St	atements	of th	ne Govern	mental Acco	unting Star		GASB) and t	he <i>Uniforn</i>	n Repo	ents prepared in orting Format fo
We affirm	that:											
1. We ha	ive comp	lied v	vith the B	Bulletin	for the Au	idits of Local	Units of Gov	vernment in Mic	<i>higan</i> as revis	ed.		
2. We are	e certified	l pub	lic accou	ntants	registered	d to practice i	n Michigan.					
We further comments					sponses h	ave been dis	closed in the	e financial state	ments, includ	ing the note	es, or ir	n the report of
ou must c	heck the	appli	cable bo	x for e	ach item b	elow.						
Yes	✓ No	1.	Certain c	compo	nent units/	funds/agenci	es of the loo	cal unit are excl	uded from the	financial s	stateme	ents.
✓ Yes	No		There ar 275 of 19		umulated	deficits in one	e or more o	of this unit's unr	reserved fund	balances/	retaine	d earnings (P.A
Yes	✓ No		There ar amended		ances of	non-complian	nce with the	Uniform Acco	unting and B	udgeting A	ct (P.A	A. 2 of 1968, as
Yes	✓ No							ther an order i jency Municipal		the Munic	ipal Fir	nance Act or its
Yes	✓ No							do not comply amended [MCI		/ requireme	ents. (F	P.A. 20 of 1943
Yes	✓ No	6.	The local	l unit h	nas been d	lelinquent in o	distributing t	ax revenues tha	at were collect	ed for anot	her ta	king unit.
Yes	✓ No	7.	pension	benefi	ts (normal	costs) in the	e current ye	quirement (Artio ar. If the plan is t, no contributio	s more than	100% fund	ed and	the overfunding
Yes	∠ No		The loca (MCL 12			dit cards and	has not ac	dopted an appli	icable policy	as required	d by P	.A. 266 of 1995
Yes	✓ No	9.	The local	l unit h	nas not add	opted an inve	stment polic	cy as required b	y P.A. 196 of	1997 (MCL	. 129.9	5).
We have ε	enclosed	the	following	g:					Enclosed	To E Forwa		Not Required
The letter	of comm	ents a	and recor	mmen	dations.				✓			
Reports or	n individu	al fed	deral fina	ncial a	ssistance	programs (pr	ogram audi	ts).				~
Single Aud	dit Report	s (AS	SLGU).								-	~
Certified Pub		,	,									
Douglas Street Addres		erg,	CPA	•				City		State	ZIP	
PO Box	\longrightarrow				/	7		Byron Cente	r	MI Date	493	315
Accountant S	signature /					7				7/22/06		

Montcalm County, Michigan

FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

Year Ended February 28, 2006

Montcalm County, Michigan Contents

February 28, 2006

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Certified Public Accountant

INDEPENDENT AUDITORS' REPORT

To the Village Council Village of Howard City Montcalm County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of Village of Howard City as of and for the year ended February 28, 2006, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Howard City management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of the Village of Howard City as of February 28, 2006, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Howard City basic financial statements. The combining and individual nonmajor fund financial statements, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Byron Center, Michigan

Jonglas Welley

July 3, 2006

Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2006

Using this Annual Report

This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Village as a whole and present a longer-term view of the Village's finances. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Village's operations in more detail than the government-wide financial statements.

The Village as a Whole

The Village's combined net assets increased 2% from a year ago, increasing from \$2,834,923 to \$2,885,321. This increase is a direct result of approximately five miles of street improvements which included water and sewer extensions to several unserved businesses. Additionally, pump four of the Water Fund was reconstructed to improve and maintain the Village's water system reliability.

Unrestricted net assets, the part of net assets that can be used to finance day to day operations, increased by \$556,174 for the governmental activities. This represents an increase approximately 406%. The current level of unrestricted net assets for our governmental activities stands at \$419,074, or about 34% of expenses. This is within the targeted range set by the Village Council during its last budget process. Approximately \$500,000 of this increase can be associated with the street projects.

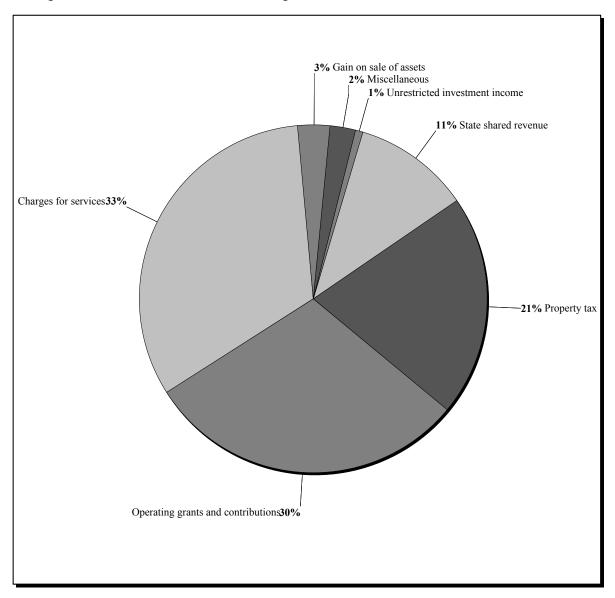
	 Governmental	Activities	Business-type	activities	Tota	<u>ıl</u>
	2006	2005	2006	2005	2005	2005
Current assets	\$ 266,100 \$	203,529 \$	199,717 \$	217,133 \$	465,817 \$	420,662
Noncurrent assets	1,911,548	1,461,387	2,226,176	2,296,461	4,137,724	3,757,848
Total assets	2,177,648	1,664,916	2,425,893	2,513,594	4,603,541	4,178,510
Long-term debt outstanding	942,205	593,727	656,000	715,000	1,598,205	1,308,727
Other liabilities	98,978	15,728	21,037	19,132	120,015	34,860
Total liabilities	1,041,183	609,455	677,037	734,132	1,718,220	1,343,587
Net assets						
Invested in capital assets - net of debt	896,151	1,390,562	1,570,096	1,581,461	2,466,247	2,972,023
Unrestricted	240,314	(335,101)	178,760	198,001	419,074	(137,100)
Total net assets	\$ 1,136,465 \$	1,055,461 \$	1,748,856 \$	1,779,462 \$	2,885,321 \$	2,834,923

Montcalm County, Michigan
Management Discussion and Analysis
For the year ended February 28, 2006

	G	overnmental	Activities E	Business-type	activities	Tota	ı l
		2006	2005	2006	2005	2006	2006
Program revenues							
Charges for services	\$	89,634 \$	170,701 \$	324,005 \$	286,715 \$	413,639 \$	457,416
Operating grants and contributions		379,491	476,193	-	-	379,491	476,193
General revenue							
Property tax		260,494	245,811	-	-	260,494	245,811
State shared revenue		137,224	138,533	-	-	137,224	138,533
Unrestricted investment							
income		6,096	1,216	2,741	775	8,837	1,991
Miscellaneous		30,071	47,887	-	-	30,071	47,887
Interfund transfers		-	(11,463)	-	11,463	-	-
Gain on sale of assets		37,170	-	-	-	37,170	-
Total revenues		940,180	1,068,878	326,746	298,953	1,266,926	1,367,831
Program expenses							
General government		149,255	201,400	-	_	149,255	201,400
Public safety		322,987	265,759	-	-	322,987	265,759
Public works		368,985	307,941	-	_	368,985	307,941
Recreation and culture		15,827	9,517	-	-	15,827	15,827
Sewer Fund		-	-	197,688	223,951	197,688	223,951
Water Fund		-	-	159,664	118,880	159,664	118,880
Interest on long-term debt		2,122	17,901	-	<u>-</u>	2,122	17,901
Total expenses		859,176	802,518	357,352	342,831	1,216,528	1,151,659
Change in net assets	\$	81,004 \$	266,360 \$	(30,606)\$	(43,878)\$	50,398 \$	216,172

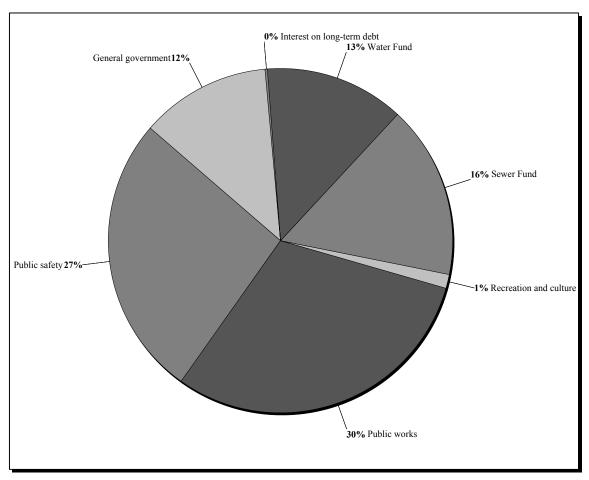
Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2006

The following chart illustrates the sources of the Village's revenue.



Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2006

The following chart illustrates the Village's expenses.



Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2006

The Village's Funds

Our presentation of the Village's major funds begins on page 14, following the entity wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Village as a whole. The Village Council creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as special property tax millages. The Village's major funds for 2006 were the General Fund, the Major Streets Special Revenue Fund and the Ensley/Washburn Capital Projects Fund.

The General Fund Budget

Total revenue and expenditures of the General Fund decreased from last year because in the previous year the Village purchased a fire truck that was financed by a grant from the Department of Homeland Security.

Capital Asset and Debt Administration

At the end of 2006, the Village had \$4,162,288, net of accumulated depreciation, invested in a broad range of capital assets, including buildings, police and fire equipment and water and sewer lines.

The following table shows the Village's capital assets compared to last year.

	_(Sovernm	ental	Activities	<u> </u>	Business-type	activities	Tota	ıl
		20	006	20	05	2006	2005	2006	2005
Land	\$	-	\$	-	\$	34,300 \$	34,300 \$	34,300 \$	34,300
Buildings and improvements		90,0	00	93,00	00	-	-	90,000	93,000
Equipment		480,2	46	509,03	39	503	670	480,749	509,709
Infrastructure		1,365,8	66	859,34	18	2,191,373	2,261,491	3,557,239	3,120,839
Total net assets	\$	1,936,1	12 \$	1,461,38	37 \$	2,226,176 \$	2,296,461 \$	4,162,288 \$	3,757,848

Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2006

Economic Factors and Next Year's Budgets and Rates

The Village has applied for a Transportation Enhancement Grant to undergo a streetscape project in the Downtown which includes water, sewer and street improvements. This could result in the issuance of bonds in the amount of \$800,000 to complete the improvements.

The Village Council and the DDA has approved an expenditure of approximately \$50,000 in matching funds for an existing Transportation Enhancement Grant to construct a staging area along the White Pine Trail.

Due to the rapid growth of residential and commercial sewer customers, the wastewater treatment facility is nearing 90% capacity. This will require additional investment in the sewer infrastructure in the near future. The Village has approved a \$24,000 expenditure to complete engineering and planning review of the wastewater system to determine necessary improvements. The Village is going to participate in the USDA Community Facilities Program to replace a 1984 fire tanker and a 1973 snow plow truck. The Village was awarded a \$24,000 grant from the USDA and will finance the remaining \$211,000 through an installment purchase agreement, also through the USDA.

Contacting the Village's Management

This financial report is intended to provide our citizens, taxpayers, customers and investors with a general overview of the Village's finances and to show the Village's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the Village's Manager at the Howard City Village Hall, 125 Shaw Street, Howard City, Michigan, 49329. The Village's phone number is (231) 937-4311.



Montcalm County, Michigan Statement of Net Assets

	G	overnmental activities	Business type activities	Total	Component unit
<u>ASSETS</u>					
Cash and cash equivalents	\$	265,100	\$ 161,678	\$ 426,778	\$ 63,501
Receivables (net)		1,000	38,039	39,039	11,739
Capital assets (net)		1,911,548	2,226,176	4,137,724	-
TOTAL ASSETS	\$	2,177,648	\$ 2,425,893	\$ 4,603,541	\$ 75,240
<u>LIABILITIES</u>					
Accounts payable	\$	5,601	\$ 1,586	\$ 7,187	\$ -
Accrued and other liabilities		7,094	18,509	25,603	-
Deferred revenue		-	942	942	-
Due within one year		86,283	-	86,283	-
Due in more than one year		942,205	656,000	1,598,205	-
TOTAL LIABILITIES		1,041,183	677,037	1,718,220	
NET ASSETS					
Invested in capital assets		896,151	1,570,096	2,466,247	-
Unrestricted		240,314	178,760	419,074	75,240
TOTAL NET ASSETS		1,136,465	1,748,856	2,885,321	75,240
TOTAL LIABILITIES AND NET ASSETS	\$	2,177,648	\$ 2,425,893	\$ 4,603,541	\$ 75,240

Montcalm County, Michigan Statement of Activities For the year ended February 28, 2006

Functions/Progra	ms	Expenses	Charges for services	Operating grants and contributions
PRIMARY GOVERNMENT EXPENSES	-			
General government	\$	149,255	\$ 2,875	\$ -
Public safety		322,987	86,416	7,444
Public works		368,985	(1,822)	372,047
Recreation and culture		15,827	2,165	-
Interest on long-term debt		2,122	-	-
Total Governmental activities		859,176	89,634	379,491
BUSINESS TYPE EXPENSES				
Sewer		197,688	174,618	-
Water		159,664	149,387	-
Total Business type activities		357,352	324,005	-
Total Primary government		1,216,528	413,639	379,491
COMPONENT UNIT EXPENSES				
Downtown Development Authority	\$	20,803	\$ -	\$ -

General Revenues

Property taxes

State-shared revenue

Unrestricted investment income

Gain on sale

Miscellaneous

Total general revenues - special items and transfers

Change in net assets

Net assets at beginning of year

Net assets at end of year

G	overnmental	Business-type				Component
	activities	activities		Total		unit
_	(4.0.00)	•	_		_	
\$	(146,380)	\$	\$	(146,380)	\$	
	(229,127)			(229,127)		
	1,240			1,240		
	(13,662)			(13,662)		
	(2,122)			(2,122)		
	(390,051)			(390,051)		
		(23,070)		(23,070)		
		(10,277)		(10,277)		
		(33,347)		(33,347)		
	(390,051)	(33,347)		(423,398)		
						_
					\$	(20,803)
						<u>, , , , , , , , , , , , , , , , , , , </u>
	260,494	-		260,494		46,959
	137,224	-		137,224		-
	6,096	2,741		8,837		1,017
	37,170			37,170		
	30,071	-		30,071		215
	471,055	2,741		473,796		48,191
	81,004	(30,606)		50,398		27,388
	4.055.464	4 770 400		0.004.000		47.050
_	1,055,461	1,779,462	_	2,834,923		47,852
\$	1,136,465	\$ 1,748,856	\$	2,885,321	\$	75,240

Montcalm County, Michigan Governmental Funds Balance Sheet February 28, 2006

			Major Street	Ensley/ Washburn	N	onmajor	
	Gei	neral Fund	Fund	Project Fund	IN	Funds	Total
ASSETS .							
Cash	\$	49,654	\$ 10,211	\$ 167,141	\$	11,612	\$ 238,618
Due from other funds		-	5,100	-		-	5,100
Due from other units of government		1,000	-	-		-	1,000
TOTAL ASSETS	\$	50,654	\$ 15,311	\$ 167,141	\$	11,612	\$ 244,718
LIABILITIES AND FUND BALANCES							
LIABILITIES							
Accounts payable	\$	5,256	\$ 148	\$ -	\$	197	\$ 5,601
Due to other funds		15,000	-	-		5,100	20,100
Accrued wages payable		3,814	-	-		-	3,814
TOTAL LIABILITIES		24,070	148	-		5,297	29,515
FUND BALANCES							
Reserved for							
Debt service		-	-	-		9,340	9,340
Streets		-	15,163	-		(3,025)	12,138
Capital projects		-	-	167,141		-	167,141
Unreserved		26,584	-	-		-	26,584
TOTAL FUND BALANCES		26,584	15,163	167,141		6,315	215,203
TOTAL LIABILITIES AND FUND BALANCES	\$	50,654	\$ 15,311	\$ 167,141	\$	11,612	\$ 244,718

Montcalm County, Michigan

Reconciliation of Fund Balance of Governmental Funds to the Net Assets of Governmental Activities on the Statement of Net Assets

Total fund balances - total governmental funds	\$ 215,203
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:	
Capital assets at cost	2,257,204
Accumulated depreciation	(427,413)
Net capital assets	1,829,791
therefore are not reported in the funds. Balances at February 28, 2006 were:	
therefore are not reported in the funds. Balances at February 28, 2006 were: Bonds payable	
therefore are not reported in the funds. Balances at February 28, 2006 were: Bonds payable Installment purchase contracts payable	(529,000) (55,371)
therefore are not reported in the funds. Balances at February 28, 2006 were: Bonds payable	(55,371)
therefore are not reported in the funds. Balances at February 28, 2006 were: Bonds payable Installment purchase contracts payable	(55,371) (423,946)
Installment purchase contracts payable Industrial Park Loan	(55,371) (423,946)
therefore are not reported in the funds. Balances at February 28, 2006 were: Bonds payable Installment purchase contracts payable Industrial Park Loan Accrued absences Internal service funds are used by management to charge the costs of equipment rental	

Montcalm County, Michigan
Governmental Funds

Statement of Revenue, Expenditures, and Changes in Fund Balances

				Major Street	Ensl Washbi		Nonmajor		
	Ger	neral Fund		Fund	Project Fu		Funds		Total
REVENUE									
Property taxes	\$	205,301	\$	-	\$ -		\$ 68,426	\$	273,727
Federal grants	·	5,000		-	67,6	71	-	·	72,671
State grants		138,993		111,488	-		52,888		303,369
Licenses and permits		1,280		-	_		-		1,280
Fines and forfeits		875		-	-		-		875
Charges for services		88,479		-	-		-		88,479
Interest and rentals		4,220		394	3,2	06	676		8,496
Contributions from local units		-		-	140,0	00	-		140,000
Other revenue		56,933		225	-		-		57,158
TOTAL REVENUE		501,081		112,107	210,8	77	121,990		946,055
EXPENDITURES									
General government		130,957		_	_		_		130,957
Public safety		334,302		_	_		_		334,302
Public works		35,863		99,238	_		178,989		314,090
Recreation and culture		21,451		-	_		-		21,451
Other		30,254		_	_		_		30,254
Debt service		-		_	_		15,122		15,122
Capital projects		_		_	_		110		110
Capital outlay		-		-	543,7	36	_		543,736
TOTAL EXPENDITURES		552,827		99,238	543,7		194,221		1,390,022
EVOCES (DEFICIENCY) OF DEVENIUES OVER									
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		(51,746)		12,869	(332,8	59)	(72,231)		(443,967)
OTHER FINANCING SOURCES (USES)									
Transfers in		_		_	_		25,000		25,000
Transfers out		_		- (17,500)	_		(7,500)		(25,000)
Bond proceeds		_		(17,500)	500,0	nn	(7,500)		500,000
TOTAL OTHER FINANCING SOURCES (USES))	-		(17,500)	500,0		17,500		500,000
				· · · · ·	,		•		•
NET CHANGE IN FUND BALANCES		(51,746)		(4,631)	167,1	41	(54,731)		56,033
FUND BALANCES, BEGINNING OF YEAR		78,330		19,794	_		61,046		159,170
FUND BALANCES, END OF YEAR	\$	26,584	¢	15,163	\$ 167,1	<i>1</i> 1	\$ 6,315	\$	215,203
I SITE BALAITOLO, LITE OF TEAK	Ψ	20,504	Ψ	13,103	Ψ 101,1	71	ψ υ,υιυ	Ψ	213,203

Montcalm County, Michigan

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Net change in fund balances - total governmental funds	\$	56,033
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of capital outlay added to capital assets.	1	590,870
An internal service fund is used by management to charge the cost of certain equipment to individual funds		(1,822)
Sale of capital assets		(4,053)
Issuance of long-term debt		(500,000)
Repayment of long-term debt is an expenditure in governmental funds, but the repayment		
reduces long-term liabilities in the statement of net assets		53,766
Some expense reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:		
Depreciation		(112,092)
Accrued absences		(1,698)
Change in net assets of government activities	\$	81,004

Montcalm County, Michigan Proprietary Funds Statement of Net Assets February 28, 2006

		Sewer Fund	V	Vater Fund		Total		Sovernmental activities - Internal Service Fund
ASSETS								
Current assets								
Cash	\$	45,700	\$	43,601	\$	89,301	\$	26,482
Accounts receivable	·	21,844	•	16,195	·	38,039	•	-
Due from other funds		-		-		-		15,000
Total current assets		67,544		59,796		127,340		41,482
Noncurrent assets								
Restricted cash		59,402		12,975		72,377		-
Capital assets		1,691,088		535,088		2,226,176		81,757
Total Noncurrent assets		1,750,490		548,063		2,298,553		81,757
TOTAL ASSETS	\$	1,818,034	\$	607,859	\$	2,425,893	\$	123,239
LIABILITIES AND NET ASSETS								
Current liabilities	_				_		_	
Accounts payable	\$	-	\$	1,586	\$	1,586	\$	-
Payroll deductions payable		-		-		-		3,280
Accrued interest payable		11,284		277		11,561		-
Customers deposits payable		118		6,830		6,948		-
Deferred revenue		942		-		942		
Total current liabilities		12,344		8,693		21,037		3,280
Long-term debt								
Bonds payable		592,000		64,000		656,000		-
Notes payable		-		-		-		31,644
Total noncurrent liabilities		592,000		64,000		656,000		31,644
TOTAL LIABILITIES		604,344		72,693		677,037		34,924
NET ASSETS								
Invested in capital assets - net of related debt		1,099,008		471,088		1,570,096		50,113
Undesignated		114,682		64,078		178,760		38,202
TOTAL NET ASSETS		1,213,690		535,166		1,748,856		88,315
TOTAL LIABILITIES AND NET ASSETS	\$	1,818,034	\$	607,859	\$	2,425,893	\$	- 123,239

Montcalm County, Michigan
Proprietary Funds
Statement of Revenue, Expenses and Changes in Net Assets
For the year ended February 28, 2006

				G	overnmental activities - Internal
	Sewer Fund	٧	Nater Fund	Total S	Service Fund
OPERATING REVENUE					
Sales	\$ 174,618	\$	149,387	\$ 324,005 \$	91,170
OPERATING EXPENSES					
Personal services	46,294		53,439	99,733	22,090
Contractual services	14,028		42,209	56,237	27,059
Utilities	8,905		11,185	20,090	11,351
Repairs and maintenance	11,529		15,601	27,130	4,215
Rent	8,693		8,408	17,101	-
Other	2,278		3,005	5,283	2,863
Depreciation	71,916		16,471	88,387	24,564
TOTAL OPERATING EXPENSES	163,643		150,318	313,961	92,142
OPERATING INCOME (LOSS)	10,975		(931)	10,044	(972)
NONOPERATING REVENUE (EXPENSES)					
Interest and dividends	1,965		776	2,741	627
Interest expense	(31,733)		(3,950)	(35,683)	(1,477)
Debt service	(2,312)		(5,396)	(7,708)	
TOTAL NONOPERATING REVENUES (EXPENSE)	(32,080)		(8,570)	(40,650)	(850)
CHANGE IN NET ASSETS	(21,105)		(9,501)	(30,606)	(1,822)
NET ASSETS, BEGINNING OF YEAR	1,234,795		544,667	1,779,462	90,137
NET ASSETS, END OF YEAR	\$ 1,213,690	\$	535,166	\$ 1,748,856 \$	88,315

Montcalm County, Michigan Proprietary Funds Statement of Cash Flows For the year ended February 28, 2006

		Course Francis	Water Fund		overnmental activities - Internal
CASH FLOWS FROM OPERATING ACTIVITIES		Sewer Fund	Water Fund	Total S	Service Fund
-	\$	174,702 \$	150,007 \$	224 700 ¢	04 470
Receipts from customers Payments to suppliers	Ψ	•	•	324,709 \$	91,170
Payments to suppliers Payments to employees		(45,433) (46,294)	(78,822) (53,439)	(124,255)	(45,488)
		(46,294) 60	(53,439) 645	(99,733)	(24,227)
Customer deposits		60	040	705	- (4 = 000)
Due from other funds		-	-	-	(15,000)
Net cash provided (used) by operating activities		83,035	18,391	101,426	6,455
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES					
Purchase of capital assets		-	(18,102)	(18,102)	-
Principal and interest paid on capital debt		(78,570)	(14,998)	(93,568)	(14,648)
Other receipts (payments)		(2,312)	(5,396)	(7,708)	-
Net cash provided (used) by capital and related		(90, 992)	(29.406)	(440.279)	(44 649)
financing activities		(80,882)	(38,496)	(119,378)	(14,648)
CASH FLOWS FROM INVESTING ACTIVITIES					
Interest and dividends		1,965	776	2,741	627
Net increase (decrease) in cash and cash equivalents		4,118	(19,329)	(15,211)	(7,566)
Balances - beginning of year		100,984	75,905	176,889	34,048
Balances - end of year	\$	105,102 \$	56,576 \$	161,678 \$	26,482
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities					
Operating income (loss)	\$	10,975 \$	(931) \$	10,044 \$	(972)
Provided (used) by operating activities					
Depreciation expense		71,916	16,471	88,387	24,564
Receivables - net		1,585	620	2,205	-
Accounts and other payables		-	1,586	1,586	(2,137)
Deferred revenue		(1,501)	-	(1,501)	-
Collection of amounts due from other funds		-	-	-	(15,000)
Customer deposits		60	645	705	
Net cash provided by operating activities	\$	83,035 \$	18,391 \$	101,426 \$	6,455

Montcalm County, Michigan Fiduciary Funds Statement of Net Assets For the year ended February 28, 2006

	Agency Fund Type			
<u>ASSETS</u>				
Cash	\$	1,066		
LIABILITIES AND FUND BALANCE				
Payroll withholdings payable	\$	1,066		

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Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Village of Howard City conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by Village of Howard City.

A. Reporting Entity

The Village of Howard City was incorporated under the provisions of Act 8, P.A. 1895 as amended as a General Law Village. The Village operates under a President-Council form of government and provides the following services as authorized by its charter: public safety, public works, culture and recreation, public improvement, and general administration services.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

The Village of Howard City's property tax is levied on each December 1 on the taxable valuation of property (as defined by State statutes) located in Village of Howard City as of the preceding December 31st.

The Village of Howard City's 2005 ad valorem tax is levied and collectible on July 1, 2005, and is recognized as revenue in the year ended February 28, 2006, when the proceeds of the levy are budgeted for the financing of operations.

The 2005 taxable valuation of Village of Howard City totaled \$21,000,424, after capture for the Downtown Development Authority, on which ad valorem taxes levied consisted of the following:

Operating	Mills levied	Raising			
Operating	9.1502 \$	192,158			
Highway	3.2590 \$	68,440			

These amounts are recognized in the General Fund financial statements as tax revenue.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Major Streets Fund accounts for Act 51 money received from the State of Michigan for the maintenance and construction of streets in the Village.

The Ensley/Washburn Capital Project Fund accounts for bond proceeds and other revenue used to reconstruct parts of two streets.

The government reports the following major proprietary funds:

The Water Fund and the Sewer Fund account for the activities of the water distribution system and sewage collection system.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected to also follow private-sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering foods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relate to charges to customers for sales and services. The water and sewer funds also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

D. Assets, Liabilities, and Net Assets or Equity

Bank Deposits and Investments--Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables--In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1st on the taxable valuation of property as of the preceding December 31st. Taxes are considered delinquent on March 1st of the following year, at which time penalties and interest are assessed.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

Inventories and Prepaid Items--Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets--Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges, sidewalks, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Property, plant and equipment is depreciated using the straight-line method over the following useful lives:

Buildings 40 to 60 years
Building improvements 15 to 30 years
Water and Sewer Lines 50 to 75 years
Roads 40 years
Vehicles 3 to 5 years
Office equipment 5 to 7 years
Computer equipment 3 to 7 years

Compensated Absences (Vacation and Sick Leave)--It is the government's policy to permit employees to accumulate earned but unused sick and vacation pay benefits. All unused vacation and sick pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements.

Long-Term Obligations--In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Fund Equity--In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Comparative Data/Reclassifications--Comparative total data for the prior year have been presented only for individual governmental funds in the fund financial statements in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 2-STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information--Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end.

The Village normally follows these procedures in establishing the budgetary data reflected in the financial statements:

The Village Administration submits to the Village Council a proposed operating budget for the fiscal year commencing the following March 1.

The operating budget includes proposed expenditures and the means of financing them.

A public hearing is conducted at the Village hall to obtain taxpayer comments.

The budget is legally adopted by ordinance before March 1.

All budget appropriations lapse at year end. Budgetary amounts reported herein are as originally adopted, or as amended by the Village Council throughout the operating year.

The Village adopts budgets for the General Fund and the Special Revenue Funds.

Budgets shown in the financial statements are adopted on a basis consistent with generally accepted accounting principles, and consist only of those amounts contained in the formal budget approved as amended by the Village Council.

The legal level of control is at the activity level of the General Fund, and at the fund expenditure totals for the and Special Revenue funds.

The Village Manager is authorized to transfer budgeted amounts between accounts within the same department. Revisions that alter the total expenditures of any fund or total department expenditures must be approved by the Village Council.

The budget document presents information by fund, function, department and line items. The legal level of budgetary control adopted by the governing body is the department level.

Amounts encumbered for purchase orders, contracts, etc., are not tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 3 - DEPOSITS AND INVESTMENTS

Michigan Compiled Laws, Section 129.91, authorizes Village of Howard City to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The local unit is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

The investment policy adopted by the Council in accordance with Public Act 196 of 1997 has authorized investment in all of State statutory authority as listed above.

The Village's cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial Credit Risk of Bank Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Village's deposits may not be returned to it. The Village does not have a deposit policy for custodial credit risk. At the year end, the Village had \$515,686 of bank deposits (money market, checking and savings accounts) that were uninsured and uncollateralized. The Village believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Village evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 4 - CAPITAL ASSETS

Capital asset activity of the primary government for the current year was as follows:

	Balance			Balance
	March 1, 2005	Additions	Disposals	February 28, 2006
\$	120,000 \$		\$	\$ 120,000
	621,607	47,134	20,266	648,475
	385,448			385,448
	944,993	543,736		1,488,729
	2,072,048	590,870	20,266	2,642,652
	27,000	3,000		30,000
	218,889	47,310	16,213	249,986
	279,127	24,564		303,691
	85,645	37,218		122,863
	610,661	112,092	16,213	706,540
	1,461,387	478,778	4,053	1,936,112
\$	1,461,387 \$	478,778	\$ 4,053	\$ 1,936,112
	Ralanco			Balance
		Additions	Dienosals	February 28, 2006
				\$ 34,300
Ψ	3 1 ,300 ψ	4	•	Ψ 54,500
	3 592 428	18 102		3,610,530
		10,102		14,412
	3,606,840	18,102		3,624,942
	1.330.937	88.220		1,419,157
	13,742	167		13,909
	1,344,679	88,387		1,433,066
	2,262,161	(70,285)		2,191,876
\$	2,296,461 \$	(70,285) \$;	\$ 2,226,176
	\$ \$	\$ 120,000 \$ 621,607 385,448 944,993 2,072,048 27,000 218,889 279,127 85,645 610,661 1,461,387 \$ 1,461,387 \$ Balance March 1, 2006 \$ 34,300 \$ 3,592,428 14,412 3,606,840 1,330,937 13,742 1,344,679 2,262,161	\$ 120,000 \$ 621,607 47,134 385,448 944,993 543,736 2,072,048 590,870 27,000 3,000 218,889 47,310 279,127 24,564 85,645 37,218 610,661 112,092 1,461,387 478,778 \$ 1,461,387 \$ 478,778 \$ 1,461,387 \$ 478,778 \$ 34,300 \$ \$ 3,592,428 18,102 14,412 3,606,840 18,102 1,330,937 88,220 13,742 167 1,344,679 88,387 2,262,161 (70,285)	\$ 120,000 \$ \$ 621,607

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:	
General government	\$ 3,000
Public safety	47,309
Public works	61,783
Total governmental activities	\$ 112,092
Business-Type activities:	
Sewer	\$ 71,916
Water	16,471
Total Business-Type activities	\$ 88.387

NOTE 5 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of the interfund balances as of February 28, 2006, is as follows:

Receivable fund	Payable fund	Amount
Equipment Fund	General Fund	\$ 15,000
Major Streets Fund	Local Streets Fund	2,000
Major Streets Fund	Locally Raised Street Fund	3,100
Total		\$ 20,100

Interfund Transfers

	Transfers Out									
		Major Streets		Local Streets						
Transfers In		Fund		Fund		Total				
Street Bond Fund	\$	7,500	\$	7,500	\$	15,000				
Local Streets Fund		10,000		-		10,000				
Total	\$	17,500	\$	7,500	\$	25,000				

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 6 - LONG-TERM DEBT

Bond and contractual obligation activity can be summarized as follows:

	Balance March 1, 2005	Additions	Reductions	F	Balance ebruary 28, 2006	Due within one year
Governmental activities						
General obligation bonds						
1997 Michigan Transportation Bonds	\$ 42,000	\$ -	\$ 13,000	\$	29,000	\$ 14,000
2005 Michigan Transportation Bonds Installment purchase agreements	-	500,000	-		500,000	15,000
Fire truck purchase contract	67,550	-	12,179		55,371	12,811
Loans	, , , , , ,		,		,-	,-
Renaissance Zone Loan through Michigan Strategic Fund	439,362	-	15,416		423,946	30,832
Total Governmental activities	548,912	500,000	40,595		1,008,317	72,643
Internal service fund Backhoe installment purchase contract	44.815	-	13,171		31.644	13,640
	1.,010		10,111		0.,0	10,010
Business type activities						
Revenue bonds						
1996 Sewer Bonds	42,000	-	21,000		21,000	21,000
1984 Sewer bonds	523,000	-	8,000		515,000	8,000
1997 Water and Sewer bonds	150,000	-	30,000		120,000	30,000
Total Business type activities	\$ 715,000	\$ -	\$ 59,000	\$	656,000	\$ 59,000
Total Long-Term Debt	\$ 1,308,727	\$ 500,000	\$ 112,766	\$	1,695,961	\$ 145,283

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

Annual debt service requirements to maturity for the above obligation follows:

February 28	Principal	Interest	Total
2007	\$ 145,283	\$ 54,054	\$ 199,337
2008	127,432	49,230	176,662
2009	107,886	45,119	153,005
2010	105,742	41,499	147,241
2011	60,832	38,680	99,512
2012	61,832	37,408	99,240
2013	61,832	36,112	97,944
2014	62,832	34,795	97,627
2015	67,832	33,455	101,287
2016	68,832	31,892	100,724
2017	69,832	30,285	100,117
2018	69,832	28,643	98,475
2019	70,832	26,979	97,811
2020	69,130	25,267	94,397
2021	46,000	23,333	69,333
2022	48,000	21,352	69,352
2023	48,000	19,328	67,328
2024	54,000	17,280	71,280
2025	55,000	14,986	69,986
2026	56,000	12,645	68,645
2027	22,000	10,260	32,260
2028	23,000	9,248	32,248
2029	25,000	8,167	33,167
2030	25,000	7,042	32,042
2031	27,000	5,873	32,873
2032	28,000	4,635	32,635
2033	30,000	3,330	33,330
2034	31,000	1,958	32,958
2035	28,000	630	28,630
Totals	\$ 1,695,961	\$ 673,485	\$ 2,369,446

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 7 - SEGMENT INFORMATION

The Village operates two funds which provide sewage and water services. Summary financial information for the sewer department is presented below:

Condensed Statement of Net Assets

	Sewer Fund	Water Fund
Assets		
Current assets	\$ 67,544 \$	59,796
Restricted assets	59,402	12,975
Capital assets	1,691,088	535,088
Total Assets	1,818,034	607,859
Liabilities		
Current liabilities	12,344	8,693
Noncurrent liabilities	592	64,000
Total Liabilities	12,936	72,693
Net Assets		
Invested in capital assets	1,099,008	471,088
Unrestricted	114,682	64,078
Total Net Assets	\$ 1,213,690 \$	535,166

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

Condensed Statement of Revenue, Expenses, and Changes in Net Assets

	Sewer Fund	Water Fund
Sewer Charges	\$ 174,618 \$	149,387
Depreciation	(71,916)	(16,471)
Other operating expenses	(91,727)	(133,847)
Operating income	10,975	(931)
Nonoperating revenue (expense)		
Investment earnings	1,965	776
Interest expense	(31,733)	(3,950)
Debt service	(2,312)	(5,396)
Total nonoperating revenue and expenses	(32,080)	(8,570)
Changes in net assets	(21,105)	(9,501)
Beginning net assets	1,234,795	544,667
Ending net assets	\$ 1,213,690 \$	535,166

Condensed Statement of Cash Flows

	Sewer Fund	Water Fund
Net cash provided by (used in)		_
Operating activities	\$ 83,035 \$	18,391
Capital and related financing activities	(80,882)	(38,496)
Investing activities	1,965	776
Net increase (decrease) in cash	4,118	(19,329)
Beginning cash and cash equivalents	100,984	75,905
Ending cash and cash equivalents	\$ 105,102 \$	56,576

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 8 - RESTRICTED ASSETS

The balances of the restricted asset accounts in the enterprise funds are as follows:

Revenue bond restrictions \$ 72,377

NOTE 9 - RISK MANAGEMENT

Village of Howard City is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Village of Howard City obtains commercial insurance coverage through the Michigan Municipal League for all claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS

The Village has no post-retirement benefit plans at this time other than its pension plan.

Montcalm County, Michigan Notes to Financial Statements For the year ended February 28, 2006

NOTE 11 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS

Defined Benefit Pension Plan

Plan Description--Village of Howard City participates in the Michigan Municipal Employees' Retirement System (MERS), an agent multiple-employer defined benefit pension plan that covers all employees of Village of Howard City. The system provides retirement, disability and death benefits to plan members and their beneficiaries. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at: 1134 Municipal Way, Lansing, Michigan 48917.

Funding Policy--The obligation to contribute to and maintain the system for these employees requires a contribution of 2.5 percent from all employees.

Annual Pension Costs --For year ended 2005, the Village of Howard City's annual pension cost of \$32,752 for the plan was equal to the required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2004, using the entry age normal method. Significant actuarial assumptions used include: (i) an 8.00 percent investment rate of return; (ii) projected salary increases of 4.50 percent per year; and (iii) 0.00 percent per year cost of living adjustments. Both determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percent of payroll on a closed basis. The remaining amortization period is 30 years.

Three year trend information as of December 31, 2004 follows:

	2005	2004	2003
Annual pension cost	\$ 28,120 \$	32,993 \$	30,438
Percentage of APC Contributed	100 %	100 %	100 %
Actuarial value of assets	\$ 757,936 \$	738,285 \$	712,164
Actuarial accrued liability	\$ 902,773 \$	855,771 \$	839,768
Unfunded AAL	\$ 144,837 \$	117,486 \$	127,604
Funded ratio	83.96 %	86.27 %	84.80 %
Covered payroll	\$ 303,821 \$	245,794 \$	295,593
UAAL as a percentage of covered payroll	47.67 %	47.80 %	43.17 %

Required Supplemental Information

Montcalm County, Michigan General Fund Balance Sheet February 28, 2006

	2006	2005
ASSETS		
Cash	\$ 49,654 \$	88,563
Due from other units of government	1,000	-
Due from other funds	-	78
TOTAL ASSETS	\$ 50,654 \$	88,641
LIABILITIES AND FUND EQUITY		
LIABILITIES		
Accounts payable	\$ 5,256 \$	5,618
Due to other funds	15,000	-
Payroll deductions payable	-	917
Accrued wages payable	3,814	3,776
TOTAL LIABILITIES	24,070	10,311
FUND BALANCES		
Undesignated fund balance	26,584	78,330
TOTAL LIABILITIES AND FUND BALANCES	\$ 50,654 \$	88,641

Montcalm County, Michigan General Fund Budgetary Comparison Schedule For the year ended February 28, 2006

	(Original	Final		Variance with final	
	`	budget	budget	Actual	budget	2005
EVENUES .		<u> </u>	•		•	
Property Taxes						
Current real property taxes	\$ 2	10,500 \$	210,500 \$	202,390 \$	(8,110) \$	191,922
Penalties and interest on taxes		30	30	36	6	22
Property tax administration fee		2,750	2,750	2,875	125	2,678
Total Property Taxes	2	13,280	213,280	205,301	(7,979)	194,622
Federal grants		5,000	5,000	5,000	-	304,580
State Grants						
State revenue sharing	1	35,000	135,000	137,224	2,224	138,533
Other state grants		1,750	1,750	1,769	19	1,715
Total State Grants	1	36,750	136,750	138,993	2,243	140,248
Licenses and Permits						
Non-business licenses and permits		500	500	1,280	780	950
Fines and forfeitures		1,500	1,500	875	(625)	1,089
Charges for Services						
Services rendered		95,000	95,000	84,593	(10,407)	95,668
Sales		800	800	3,886	3,086	18,278
Total Charges for Services		95,800	95,800	88,479	(7,321)	113,946
Interest and Rentals						
Interest and dividends		150	150	1,820	1,670	879
Rent		2,400	2,400	2,400	-	2,600
Total Interest and Rentals		2,550	2,550	4,220	1,670	3,479
Other Revenue						
Sale of fixed assets		42,000	42,000	41,223	(777)	-
Contributions and donations		3,000	3,000	2,165	(835)	850
Reimbursements		2,000	2,000	3,309	1,309	3,166
Other		10,500	10,500	10,236	(264)	13,090
Total Other Revenue		57,500	57,500	56,933	(567)	17,106

Montcalm County, Michigan General Fund Budgetary Comparison Schedule For the year ended February 28, 2006

	Original	Final		Variance with final	
	budget	budget	Actual	budget	2005
EXPENDITURES					
General government					
Village Council	\$ 13,583 \$	13,583	\$ 9,184	4,399 \$	10,740
Manager	80,545	80,545	74,976	5,569	65,839
Audit	2,000	2,000	2,100	(100)	1,700
Buildings and grounds	17,000	17,000	21,139	(4,139)	12,620
Attorney	22,000	22,000	23,558	(1,558)	24,438
Total General government	135,128	135,128	130,957	4,171	115,337
Public safety					
Police	237,924	237,924	233,762	4,162	197,099
Fire department	104,471	104,471	100,540	3,931	350,794
Total Public safety	342,395	342,395	334,302	8,093	547,893
Department of public works					
Department of public works	22,404	22,404	34,337	(11,933)	30,734
Sanitation	1,000	1,000	1,526	(526)	1,689
Total Department of public works	23,404	23,404	35,863	(12,459)	32,423
Recreation and culture					
Parks and recreation	21,699	21,699	21,451	248	12,886
Other governmental functions					
Insurance	39,500	39,500	30,254	9,246	38,141
TOTAL EXPENDITURES	562,126	562,126	552,827	9,299	746,680
OTHER FINANCING COURGES (USES)					
OTHER FINANCING SOURCES (USES)					40 272
Transfers in Transfers out	-	-	-	-	18,372
	•		-	-	(36,053)
TOTAL OTHER FINANCING SOURCES (USES)	-	-	-	-	(17,681)
NET CHANGE IN FUND BALANCES	(49,246)	(49,246)	(51,746)	(2,500)	11,659
Fund balance at beginning of year	78,330	78,330	78,330	-	66,671
Fund balance at end of year	\$ 29,084 \$	29,084	\$ 26,584	\$ (2,500) \$	78,330

Montcalm County, Michigan Major Street Special Revenue Fund Balance Sheet February 28, 2006

	2006	2006 2	
<u>ASSETS</u>			
Cash	\$ 10,211	\$	19,794
Due from other funds	5,100		-
TOTAL ASSETS	\$ 15,311	\$	19,794
<u>LIABILITIES AND FUND BALANCES</u>			
LIABILITIES			
Accounts payable	\$ 148	\$	-
FUND BALANCES			
Reserved for streets	15,163		19,794
TOTAL LIABILITIES AND FUND BALANCES	\$ 15,311	\$	19,794

Montcalm County, Michigan Major Street Special Revenue Fund Budgetary Comparison Schedule For the year ended February 28, 2006

	Original	Original and final		Variance with final	
	budget	budget	Actual	budget	Prior year
REVENUE					
Michigan transportation fund	\$ 105,000 \$	105,000 \$	111,488 \$	(6,488) \$	114,965
Interest and dividends	75	75	394	(319)	95
Other	-	-	225	(225)	-
TOTAL REVENUE	105,075	105,075	112,107	(7,032)	115,060
EXPENDITURES					
Street construction	8,140	8,140	3,919	4,221	-
Street preservation	56,315	56,315	58,483	(2,168)	47,518
Traffic services	2,500	2,500	1,769	731	2,115
Winter maintenance	22,400	22,400	25,327	(2,927)	16,576
Administration and engineering	17,310	17,310	9,740	7,570	12,513
TOTAL EXPENDITURES	106,665	106,665	99,238	7,427	78,722
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(1,590)	(1,590)	12,869	(14,459)	36,338
OTHER FINANCING SOURCES (USES)					
Transfers out	(17,411)	(17,411)	(17,500)	(89)	(22,368)
NET CHANGE IN FUND BALANCES	(19,001)	(19,001)	(4,631)	(14,548)	13,970
Fund balance	19,794	19,794	19,794	-	5,824
Fund balance at end of year	\$ 793 \$	793 \$	15,163 \$	(14,548) \$	19,794

Montcalm County, Michigan Ensley/Washburn Project Fund Balance Sheet February 28, 2006

	2006
<u>ASSETS</u>	
Cash	\$ 167,141
LIABILITIES AND FUND BALANCES FUND BALANCE	
Reserved for construction	\$ 167,141

Montcalm County, Michigan Ensley/Washburn Project Fund Statement of Revenues, Expenditures and Changes in Fund Balances For the year ended February 28, 2006

	20
REVENUE	
Federal grants	\$ 67,67
Contributions from local units	140,00
Interest and dividends	3,20
TOTAL REVENUE	210,87
<u>EXPENDITURES</u>	
Capital outlay	543,73
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(332,8
OTHER FINANCING SOURCES (USES)	
Bond proceeds	500,00
NET CHANGE IN FUND BALANCES	167,14
Fund balance beginning of year	-
Fund balance end of year	\$ 167,14

Other Supplemental Information

Montcalm County, Michigan Nonmajor Funds Combining Balance Sheet February 28, 2006

	Spec	ial	Revenue Funds	Debt Service Fund
	Local Street Fund		Locally Raised Streets Fund	Street Bond Fund
ASSETS				
Cash	\$ 2,208	\$	64	\$ 9,340
LIABILITIES AND FUND BALANCES				
LIABILITIES				
Accounts payable	\$ 197	\$	-	\$ -
Due to other funds	2,000		3,100	-
TOTAL LIABILITIES	2,197		3,100	-
FUND BALANCES				
Reserved for				
Streets	11		(3,036)	-
Debt service	-		-	9,340
TOTAL FUND BALANCES	11		(3,036)	9,340
TOTAL LIABILITIES AND FUND BALANCES	\$ 2,208	\$	64	\$ 9,340

	Capital Proje		
	Renaissan Grant Fu	Total	
\$	-	\$	11,612
\$	_	\$	197
_	-	•	5,100
	-		5,297
	-		(3,025)
	-		9,340
			6,315
\$	-	\$	11,612

Montcalm County, Michigan Nonmajor Funds

Combining Statement of Revenues, Expenditures and Changes in Fund Balances For the year ended February 28, 2006

	Special	Revenue Funds	Debt Service Fund
	Local Street	Locally Raised	Street Bond
	Fund	Streets Fund	Fund
REVENUE			
Michigan transportation fund	\$ 45,231 \$	- \$	-
Metro act	7,657	-	-
Property taxes	-	68,426	-
Interest and dividends	68	482	126
TOTAL REVENUE	52,956	68,908	126
EXPENDITURES			
Public Works	69,243	109,746	-
Debt service	-	-	15,122
Capital projects	_	-	-
TOTAL EXPENDITURES	69,243	109,746	15,122
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(16,287)	(40,838)	(14,996)
OTHER FINANCING SOURCES (USES)			
Transfers in	10,000	-	15,000
Transfers out	(7,500)	-	
TOTAL OTHER FINANCING SOURCES (USES)	2,500		15,000
NET CHANGE IN FUND BALANCES	(13,787)	(40,838)	4
FUND BALANCES, BEGINNING OF YEAR	13,798	37,802	9,336
FUND BALANCES, END OF YEAR	\$ 11 \$	(3,036) \$	9,340

	Capital Project Fund	
	Renaissance	
	Grant Fund	Total
\$	-	\$ 45,231
	-	7,657
	-	68,426
_	-	676
	-	121,990
	-	178,989
	-	15,122
	110	110
	110	194,221
_	(110)	(72,231)
	-	25,000
	-	(7,500)
	<u>-</u>	17,500
_		,500
	(110)	(54,731)
_	110	61,046
\$	-	\$ 6,315

Montcalm County, Michigan Local Street Special Revenue Fund Balance Sheet February 28, 2006

		2006		2005
ASSETS				
Cash	\$	2,208	\$	13,798
<u>LIABILITIES AND FUND BALANCES</u>				
LIABILITIES				
Accounts payable	\$	197	\$	-
Due to other funds		2,000		-
TOTAL LIABILITIES		2,197		-
FUND BALANCES				
Reserved for streets		11		13,798
TOTAL LIABILITIES AND FUND BALANCES	¢	2 200	¢	13,798
TOTAL LIABILITIES AND FUND BALANCES	\$	2,208	\$	13,730

Montcalm County, Michigan Local Street Special Revenue Fund Budgetary Comparison Schedule For the year ended February 28, 2006

	Original and final		Variance with final	
	budget	Actual	budget	Prior year
REVENUE				
Michigan transportation fund	\$ 44,000 \$	45,231 \$	(1,231) \$	47,307
Metro Act	3,000	7,657	(4,657)	6,948
Interest and dividends	20	68	(48)	12
TOTAL REVENUE	47,020	52,956	(5,936)	54,267
EXPENDITURES				
Street preservation	62,899	46,201	16,698	37,686
Traffic services	500	70	430	47
Winter maintenance	12,900	15,385	(2,485)	7,553
Administration and engineering	15,310	7,587	7,723	6,899
TOTAL EXPENDITURES	91,609	69,243	22,366	52,185
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES	(44,589)	(16,287)	(28,302)	2,082
OTHER FINANCING SOURCES (USES)				
Transfers in	10,000	10,000	-	15,000
Transfers out	(7,411)	(7,500)	(89)	(7,365)
TOTAL OTHER FINANCING SOURCES (USES)	2,589	2,500	(89)	7,635
NET CHANGE IN FUND BALANCES	(42,000)	(13,787)	(28,391)	9,717
Fund balance at beginning of year	13,798	13,798	-	4,081
Fund balance at end of year	\$ (28,202) \$	11 \$	(28,391) \$	13,798

Montcalm County, Michigan Locally Raised Street Fund Balance Sheet February 28, 2006

	2006	2005
ASSETS		
Cash	\$ 64 \$	37,802
LIABILITIES AND FUND BALANCES		
LIABILITIES		
Due to other funds	\$ 3,100 \$	-
FUND BALANCES		
Fund balance	(3,036)	37,802
	(3,030)	
TOTAL LIABILITIES AND FUND BALANCES	\$ 64 \$	37,802

Montcalm County, Michigan Locally Raised Street Fund Budgetary Comparison Schedule For the year ended February 28, 2006

	Outsia			Variana	
	Original and final	Variance with final			
	budget	Actual		budget	2005
REVENUE				g	
Taxes	\$ 71,500	\$ 68,426	\$	(3,074) \$	64,569
Interest and dividends	75	482		407	89
TOTAL REVENUE	71,575	68,908		(2,667)	64,658
EXPENDITURES					
Street construction	5,000	650		4,350	200
Street preservation	19,000	10,574		8,426	7,938
Administration and engineering	1,250	-		1,250	200
Street lighting	16,000	16,128		(128)	16,479
Capital outlay	67,325	66,978		347	14,268
Principal payments	-	15,416		(15,416)	-
TOTAL EXPENDITURES	108,575	109,746		(1,171)	39,085
NET CHANGE IN FUND BALANCES	(37,000)	(40,838)		(3,838)	25,573
Fund balance beginning of year	37,802	37,802		-	12,229
Fund balance end of year	\$ 802	\$ (3,036)	\$	(3,838) \$	37,802

Montcalm County, Michigan Street Bond Debt Service Fund Balance Sheet February 28, 2006

2006		2005
\$ 9,340	\$	9,336
\$ 9 340	\$	9,336
\$	\$ 9,340	\$ 9,340 \$

Montcalm County, Michigan Street Bond Debt Service Fund Statement of Revenues, Expenditures and Changes in Fund Balances For the year ended February 28, 2006

	2006	2005
REVENUE		
Interest and dividends	\$ 126 \$	20
<u>EXPENDITURES</u>		
Principal	13,000	12,000
Interest	1,822	2,451
Fees	300	300
TOTAL EXPENDITURES	15,122	14,751
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(14,996)	(14,731)
OTHER FINANCING SOURCES (USES) Transfers in	15,000	14,733
NET CHANGE IN FUND BALANCES	4	2
Fund balance beginning of year	9,336	9,334
Fund balance end of year	\$ 9,340 \$	9,336

Montcalm County, Michigan Renaissance Grant Fund Balance Sheet February 28, 2006

2006		2005	
\$ -	\$	188	
\$ -	\$	78	
		110	
		110	
	\$	188	
	\$ -	\$ - \$	

Montcalm County, Michigan Renaissance Grant Fund Statement of Revenues, Expenditures and Changes in Fund Balances For the year ended February 28, 2006

		2006	1	2005
EXPENDITURES Other	\$	110	\$	_
- Carlot	<u> </u>	110	Ψ	
NET CHANGE IN FUND BALANCES		(110)		-
Fund balance beginning of year		110		110
Fund balance end of year	\$	-	\$	110

Long-term	Debt S	chedules
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Village of Howard City Schedule of Bonded Debt \$516,000 Sewer System Revenue Bonds, Series 1986 February 28, 2006

Interest		t	January 1	July 1	January 1		
Year ended	Rat	е	Principal	Interest	Interest	Total	
2007	4.500%	\$	21,000	\$ 473 \$	473	\$ 21,946	
Totals		\$	21,000	\$ 473 \$	473	\$ 21,946	

Village of Howard City Schedule of Bonded Debt \$585,000 Sewer System Revenue Bonds, Series 1994 February 28, 2006

Year ended	Interes	April 1	_	April 1	October 1	
February 28,	Rate	Principal		Interest	Interest	Total
2007	4.500%	\$ 8,000	\$	11,587	\$ 11,407	\$ 30,994
2008	4.500%	9,000		11,407	11,205	31,612
2009	4.500%	9,000		11,205	11,003	31,208
2010	4.500%	10,000		11,003	10,777	31,780
2011	4.500%	10,000		10,777	10,553	31,330
2012	4.500%	11,000		10,553	10,305	31,858
2013	4.500%	11,000		10,305	10,057	31,362
2014	4.500%	12,000		10,057	9,788	31,845
2015	4.500%	12,000		9,788	9,517	31,305
2016	4.500%	13,000		9,517	9,225	31,742
2017	4.500%	14,000		9,225	8,910	32,135
2018	4.500%	14,000		8,910	8,595	31,505
2019	4.500%	15,000		8,595	8,258	31,853
2020	4.500%	16,000		8,258	7,897	32,155
2021	4.500%	16,000		7,897	7,538	31,435
2022	4.500%	18,000		7,538	7,132	32,670
2023	4.500%	18,000		7,132	6,728	31,860
2024	4.500%	19,000		6,728	6,300	32,028
2025	4.500%	20,000		6,300	5,850	32,150
2026	4.500%	21,000		5,850	5,377	32,227
2027	4.500%	22,000		5,377	4,883	32,260
2028	4.500%	23,000		4,883	4,365	32,248
2029	4.500%	25,000		4,365	3,802	33,167
2030	4.500%	25,000		3,802	3,240	32,042
2031	4.500%	27,000		3,240	2,633	32,873
2032	4.500%	28,000		2,633	2,002	32,635
2033	4.500%	30,000		2,002	1,328	33,330
2034	4.500%	31,000		1,328	630	32,958
2035	4.500%	28,000		630	-	 28,630
Totals		\$ 515,000	\$	210,892	\$ 199,305	\$ 925,197

Village of Howard City Schedule of Debt \$439,362 Renaissance Zone Loan February 28, 2006

Year ended	Interes	t				
February 28,	Rate	9	Principal	Inter	est	Total
2007	0.000%	\$	30,832	\$ -	\$	30,832
2008	0.000%		30,832	-		30,832
2009	0.000%		30,832	-		30,832
2010	0.000%		30,832	-		30,832
2011	0.000%		30,832	-		30,832
2012	0.000%		30,832	-		30,832
2013	0.000%		30,832	-		30,832
2014	0.000%		30,832	-		30,832
2015	0.000%		30,832	-		30,832
2016	0.000%		30,832	-		30,832
2017	0.000%		30,832	-		30,832
2018	0.000%		30,832	-		30,832
2019	0.000%		30,832	-		30,832
2020	0.000%		23,130	-		23,130
Totals		\$	423,946	\$ -	\$	423,946

Village of Howard City Schedule of Bonded Debt \$115,000 1997 Michigan Transportation Bonds February 28, 2006

 Year ended February 28,	Interes Rat	August 1 Principal	August 1 Interest	February 1 Interest	Total
2007	5.100%	\$ 14,000	\$ 747	\$ 390	\$ 15,137
2008	5.200%	15,000	390	-	15,390
Totals		\$ 29,000	\$ 1,137	\$ 390	\$ 30,527

Village of Howard City Schedule of Bonded Debt \$190,000 Water and Sewer System Revenue Bonds, Series 1997 February 28, 2006

Year ended February 28,	Interest Rate		August 1 Principal		August 1 Interest	February 1 Interest	February 1 Interest	
2007	5.200%	\$	30,000	\$	3,143 \$	2,363	\$	35,506
2008	5.200%		30,000		2,363	1,583		33,946
2009	5.250%		30,000		1,583	795		32,378
2010	5.300%		30,000		795	-		30,795
Totals	_	\$	120,000	\$	7,884 \$	4,741	\$	132,625

Village of Howard City Schedule of Debt \$120,000 Fire Truck Installment Purchase Agreement February 28, 2006

Year ended	Interes	st			
February 28,	Rat	е	Principal	Interest	Total
2007	5.190%	\$	12,811	\$ 2,873	\$ 15,684
2008	5.190%		13,475	2,209	15,684
2009	5.190%		14,175	1,509	15,684
2010	5.190%		14,910	774	15,684
Totals	•	\$	55,371	\$ 7,365	\$ 62,736

Village of Howard City
Schedule of Debt

\$67,100 Backhoe Installment Purchase Agreement

February 28, 2006

Year ended	Interest	t			
February 28,	Rate)	Principal	Interest	Total
2007	3.500%	\$	13,640	\$ 1,008	\$ 14,648
2008	3.500%		14,125	523	14,648
2009	3.500%		3,879	74	3,953
Totals		\$	31,644	\$ 1,605	\$ 33,249

Village of Howard City Schedule of Debt \$500,000 2005 Michigan Transportation Fund Bonds February 28, 2006

Year ended February 28,	Interest Rate		Principal		April 1 Interest	October 1 Interest	Total
2007	4.000%	\$	15,000	\$	9,515 \$		
2008	4.000%	*	15,000	*	9,775	9,775	34,550
2009	4.000%		20,000		9,475	9,475	38,950
2010	4.000%		20,000		9,075	9,075	38,150
2011	4.000%		20,000		8,675	8,675	37,350
2012	4.000%		20,000		8,275	8,275	36,550
2013	4.000%		20,000		7,875	7,875	35,750
2014	4.000%		20,000		7,475	7,475	34,950
2015	4.000%		25,000		7,075	7,075	39,150
2016	4.000%		25,000		6,575	6,575	38,150
2017	4.050%		25,000		6,075	6,075	37,150
2018	4.050%		25,000		5,569	5,569	36,138
2019	4.050%		25,000		5,063	5,063	35,126
2020	4.050%		30,000		4,556	4,556	39,112
2021	4.050%		30,000		3,949	3,949	37,898
2022	4.050%		30,000		3,341	3,341	36,682
2023	4.050%		30,000		2,734	2,734	35,468
2024	4.050%		35,000		2,126	2,126	39,252
2025	4.050%		35,000		1,418	1,418	37,836
2026	4.050%		35,000		709	709	36,418
Totals		\$	500,000	\$	119,330 \$	119,890	\$ 739,220

AUDITORS' REPORTS

Certified Public Accountant

COMMUNICATION WITH AUDIT COMMITTEE OR ITS EQUIVALENT

To the Village Council
Village of Howard City
Montcalm County, Michigan

We have audited the general purpose financial statements of Village of Howard City, Montcalm County, Michigan for the year ended February 28, 2006, and have issued our report thereon dated July 3, 2006. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under Generally Accepted Auditing Standards

As stated in our engagement letter dated February 6, 2006, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the general purpose financial statements are free of material misstatement and are fairly presented in accordance with accounting principles generally accepted in the United States of America. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, fraud, or other illegal acts may exist and not be detected by us.

As part of our audit, we considered the internal control of Village of Howard City. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control. As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Village of Howard City's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Village of Howard City are described in Note 1 to the general purpose financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended February 28, 2006. We noted no transactions entered into by Village of Howard City during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

We encountered no significant difficulties in dealing with management in performing our audit.

This information is intended solely for the use of the Village Village Council and management of Village of Howard City and is not intended to be and should not be used by anyone other than these specified parties.

Douglas Wohlberg, CPA Byron Center, Michigan

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July 3, 2006

Certified Public Accountant

MANAGEMENT COMMENTS LETTER

To the Village Council Village of Howard City Montcalm County, Michigan

In planning and performing our audit of the financial statements of Village of Howard City for the year ended February 28, 2006 we considered its internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on internal control.

However, during our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated July 3, 2006 on the financial statements of Village of Howard City.

We will review the status of these comments during our next audit engagement. We have already discussed these comments and suggestions with Village personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations

Douglas Wohlberg, CPA Byron Center, Michigan

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July 3, 2006

MANAGEMENT COMMENTS LETTER

To the Village Council Village of Howard City Montcalm County, Michigan

Page 2

Prior comments and suggestions

 The capture of property taxes for the Downtown Development Authority have not been calculated properly. I recommend that Village personnel be trained in this area and work with the Assessor and the County Treasurer to ensure that future property tax collections and captures are correct.

Resolution: The Village Treasurer has learned to calculate the DDA capture and has invoiced the various taxing authorities appropriately.

 The Equipment Fund charges rent for equipment usage by other funds. This is currently accounted for by hand. This could be accomplished more quickly and more accurately using a computerized bookkeeping program such as QuickBooks.

Resolution: Village personnel are working on a solution that will use an electronic spreadsheet to capture and summarize the rent information.

3. I recommend that the Village Council implement appropriate data backup policies and procedures for backing up all computer data and applications.

Resolution: The Village is now using a method of backing up computer data that allows personnel to store the backup off site.

4. \$600 was paid to various employees from an account named "Manager's Incentives". The Village is not legally allowed to compensate employees in this manner. I recommend that the Village discontinue this practice.

Resolution: The Village management has stopped this practice.

Current comments and suggestions

- 1. The Locally Raised Street Fund has a deficit fund balance of \$3,036. I recommend the Village management establish a budget without including cash balances as fund revenues.
- The Municipal Services Department has incorrectly charged the Local Streets Fund with employee time that should have been taken from the General Fund. I recommend the Village adopt policies and procedures to ensure that all employee time is well documented and charged to the correct fund.

Certified Public Accountant

REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Village Council Village of Howard City Montcalm County, Michigan

We have audited the general purpose financial statements of Village of Howard City, Montcalm County, Michigan as of and for the year ended February 28, 2006, and have issued our report thereon dated July 3, 2006. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Compliance

As part of obtaining reasonable assurance about whether Village of Howard City's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards. Internal Control Over Financial Reporting

In planning and performing our audit, we considered Village of Howard City's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the audit committee, management, others within the organization, the Village Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Douglas Wohlberg, CPA Byron Center, Michigan

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July 3, 2006